Company registration number 08707909 (England and Wales)

## ACTIVATE LEARNING EDUCATION TRUST (A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2023

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### **REFERENCE AND ADMINISTRATIVE DETAILS**

Members	Activate Learning Corporation	
	C Ashby	
	R Venchard	
	M Brankin (Appointed 18 January 2023)	
Trustees	C Ashby (Chair)	
	N Evans (Vice Chair of Trustees and Chair of F	Finance Commitee)
	D Carr	
	R Cave	
	A McCall	
	K Mitchell	
	C Pearson	
	J Harper (CEO)	
	L Nicholls	
Senior management team		
- Chief Executive Officer	J Harper	
- Chief Financial Officer	MRatcliffe	
- Executive Principal	T Rushworth	
- Executive Principal	J Halliday (Resigned 31 August 2023)	
- Executive Principal	J Nicholls (Resigned 31 August 2023)	
- Executive Principal	S Knowlton	
- Executive Principal	W Edwards	
Company registration number	08707909 (England and Wales)	
Registered office	C/o Utc Reading	
Registered office	C/o Utc Reading Crescent Road	
Registered office	-	
Registered office	Crescent Road	
Registered office Academies operated	Crescent Road Reading	Principal
Academies operated The Bicester School	Crescent Road Reading RG1 5RQ	<b>Principal</b> T Rushworth
Academies operated	Crescent Road Reading RG1 5RQ Location	T Rushworth W Edwards
<b>Academies operated</b> The Bicester School UTC Reading UTC Oxfordshire	Crescent Road Reading RG1 5RQ <b>Location</b> Bicester Reading Harwell	T Rushworth W Edwards S Knowlton
Academies operated The Bicester School UTC Reading UTC Oxfordshire UTC Swindon	Crescent Road Reading RG1 5RQ <b>Location</b> Bicester Reading Harwell Swindon	T Rushworth W Edwards S Knowlton S Knowlton
Academies operated The Bicester School UTC Reading UTC Oxfordshire UTC Swindon Theale Green School	Crescent Road Reading RG1 5RQ <b>Location</b> Bicester Reading Harwell Swindon Reading	T Rushworth W Edwards S Knowlton S Knowlton M Blackman
Academies operated The Bicester School UTC Reading UTC Oxfordshire UTC Swindon	Crescent Road Reading RG1 5RQ <b>Location</b> Bicester Reading Harwell Swindon	T Rushworth W Edwards S Knowlton S Knowlton
Academies operated The Bicester School UTC Reading UTC Oxfordshire UTC Swindon Theale Green School	Crescent Road Reading RG1 5RQ <b>Location</b> Bicester Reading Harwell Swindon Reading Northwood	T Rushworth W Edwards S Knowlton S Knowlton M Blackman
Academies operated The Bicester School UTC Reading UTC Oxfordshire UTC Swindon Theale Green School UTC Heathrow	Crescent Road Reading RG1 5RQ <b>Location</b> Bicester Reading Harwell Swindon Reading Northwood Alliotts LLP Manfield House	T Rushworth W Edwards S Knowlton S Knowlton M Blackman
Academies operated The Bicester School UTC Reading UTC Oxfordshire UTC Swindon Theale Green School UTC Heathrow	Crescent Road Reading RG1 5RQ <b>Location</b> Bicester Reading Harwell Swindon Reading Northwood Alliotts LLP Manfield House 1 Southampton Street	T Rushworth W Edwards S Knowlton S Knowlton M Blackman
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Academies operated The Bicester School UTC Reading UTC Oxfordshire UTC Swindon Theale Green School UTC Heathrow Independent auditor	Crescent Road Reading RG1 5RQ Location Bicester Reading Harwell Swindon Reading Northwood Alliotts LLP Manfield House 1 Southampton Street London WC2R 0LR Lloyds Bank 1 - 5 High Street Oxford	T Rushworth W Edwards S Knowlton S Knowlton M Blackman

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023

The trustees present their annual report together with the accounts and auditor's report of the charitable company for the year 1 September 2022 to 31 August 2023. The annual report serves the purposes of both a trustees' report, and a directors' report and strategic report under company law.

#### Background

On 1 August 2015 The Bicester School joined the Trust (previously known as Bicester Community College). The Trust opened a new school, Bicester Technology Studio, which accepted its first pupils in year 10 and year 12 in September 2016. UTC Reading and UTC Oxfordshire joined the Trust on April 2017, Swindon UTC joined the Trust in September 2017, Theale Green School joined the Trust in April 2018 and UTC Heathrow joined the Trust in September 2018. In September 2021. The Bicester School and Bicester Technology Studio merged. Pupils are admitted to the schools based on appropriate entry requirements being met.

#### Structure, governance and management

#### **Constitution**

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust.

The trustees of Activate Learning Education Trust are also the directors of the charitable company for the purposes of company law. Details of the trustees who served during the year, and to the date these accounts are approved, are included in the Reference and Administrative Details on page 1.

#### Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### Trustees' indemnities

There were no known indemnities due in the financial year.

#### Method of recruitment and appointment or election of trustees

The Members may appoint up to 10 Trustees provided that in making such appointments the Members shall ensure that nominees of the Industry Partners and Academic Partner form a majority of the total number of Trustees.

The Members may appoint Staff Governors through such process as they may determine, provided that the total number of Trustees (including the Chief Executive Officer) who are employees of the Academy Trust does not exceed one third of the total number of Trustees.

#### Policies and procedures adopted for the induction and training of trustees

Trustees are inducted and are offered training and mentorship to enable them to enact their duties to the best of their ability.

#### Organisational structure

The Trustees shall exercise their powers and functions with a view to fulfilling a largely strategic role in the running of the Academy Trust and shall consider any advice given by the Chief Executive Officer.

The Chief Executive Officer is responsible for the internal organisation, management and control of the Academy Trust; and for advising on and implementing the Academy Trust's strategic framework. In particular, the Chief Executive Officer will formulate aims and objectives, policies and targets for the Board to consider adopting.

The role of the Accounting Officer is a personal responsibility for the propriety and regularity of the public finances for which they are answerable; for the keeping of proper accounts; for prudent and economical administration; for the avoidance of waste and extravagance; for ensuring value for money; and for the efficient and effective use of all the resources in their charge.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

#### Arrangements for setting pay and remuneration of key management personnel

The Governor Trustees of the Trust receive no remuneration other than the reimbursement of evidenced out of pocket expenses.

Staff members who are key to management personnel, have their pay reviewed annually against performance criteria. Salaries for all key management personnel are regularly benchmarked during the appraisal process. The CEO has an annual performance management review, conducted by the Trust Board Pay Committee. The CEO's base salary was last reviewed by the pay committee, using benchmarking data, in February 2022.

Activate Learning is the lead sponsor and 1 Trustee is an executive director of Activate Learning. The lead sponsor provides shared services to the Trust.

#### Trade union facility time

<i>Relevant union officials</i> Number of employees who were relevant union officials during the relevant period	-
Full-time equivalent employee number	-
Percentage of time spent on facility time Percentage of time 0%	Number of employees
1%-50%	-
51%-99%	-
100%	-
Percentage of pay bill spent on facility time Total cost of facility time Total pay bill Percentage of the total pay bill spent on facilty time	- 17,353,545 -
Deid trede union estimities	

#### Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours

#### Engagement with employees

- A half termly newsletter is sent to every employee (6 times a year), which gives information to each employee on the work of the Trust. This includes the Strategic Plan, progress against key performance indicators, the work of the Local Governing Committees and The Trust Board.
- Employees are consulted on any relevant business changes, either via the Trust or via the schools individual leadership team when changes are related to one school only. Annual staff surveys are carried out in each school and the Trust uses the Gallup12 survey annually and reports its results at the Annual Trust Conference, which all employees are required to attend
- Employee performance targets are aimed at delivering against the Trust's Key Performance Indicators as stated in the Strategic Plan.
- The Chief Executive Officer, updates all employees on the financial performance of the Trust, based upon student recruitment via the newsletter. This message is delivered with a call to action to all employees on the impact they can have on the financial performance in the coming twelve months.
- The Trust runs an annual conference for all employees and an additional annual leadership conference.

#### Engagement with suppliers, customers and others in a business relationship with the academy trust

The Trust, through its central team and Business Support teams, holds strong relationships with suppliers, customers and other key stakeholders. These relationships are formed through strong Service Level Agreements that leave little room for debate, questioning or complications. Thus, strong relationships grow through a clear expectation that all of the employees demonstrate behaviours that promote a professional courtesy at all times; failure to do so would be dealt with via a number of Trust policies.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

#### **Objectives and activities**

#### Objects and aims

The Academy Trust's object is to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing schools offering a broad and balanced curriculum.

#### The catchment areas for each school include a number of factors:

- Bicester School priority is given based on the primary schools attended, where are more applications priority will be given to those children who live closest to the school by the shortest designated public route as defined on the Oxfordshire County Council's Directorate for Children, Education & Families' Geographic Information System
- UTC Heathrow priority is given to pupils within an 8 mile radius of the school
- UTC Oxfordshire, UTC Reading and UTC Swindon places are allocated based on certain postcodes
- Theale Green School priority is given to those pupils within a specific geographical area

#### Objectives, strategies and activities

The Academy Trust intends to ensure that all students go into employment, further/higher education or training. The strategy to achieve this will include strong Alumni with talks from past students inspiring current students.

A summary of key achievements is shown on page 5.

#### Public benefit

The vision is to 'transform lives through learning' by igniting confidence, expanding opportunities, energising the community and generating prosperity. Through our Learning Philosophy and core values of empowerment, enterprise, connectedness and transformation, we will provide our students and staff with a safe and supportive environment in which to thrive. In setting our objectives and planning our activities, the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

#### Promoting the success of the Company

The Trust, through reporting available from the Executive Team, including the Chief Executive Officer, Chief Financial Officer and external expertise, as appropriate are able to model any likely consequence and long-term effects of decisions made. The Trust also holds a risk register which it considers at each meeting to capture any possible negative consequences to the Trust of decisions made. The Trust also consults relevant stakeholders on key business decisions and takes into consideration the responses of such consultations.

The Trustees are fully aware that reputation is everything for the success of the Trust and regularly receive reports from the Marketing and Public Relations lead for the Trust as well as regularly surveying students and parents to identify good practice and any areas of concern that will be added to the school action plans the following year.

The Trustees receive regular benchmarking data across the Trust and from other similar size Trusts to ensure that our individual schools are treated fairly across the Trust.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

### Strategic report

#### Achievements and performance

This financial year the key achievements of the Academy Trust were:

- Strong financial controls, including systems and processes, strong internal audits, resulting in strong value for money;
- Strong Post 16 performance at UTC Oxfordshire and the Bicester School, with strong technical academic outcomes at UTC Heathrow and UTC Swindon.
- Destination outcomes continue to be strong across all schools. This is especially true of apprenticeship starts which compares strongly against national data.
- Succession Planning across the leadership of the Trust resulting in 4 Executive Principals one of which also holds the post of Director of Education, holding statutory headship roles for 6 schools and a wider Trust wide portfolio of work, plus appointment of Head of Schools to manage the day to day operations of the schools.
- Strong governance, including support for Link Governors from the CEO and Head of Governance, strategic events and sharing of good practice across the Trust.
- Global award, for the second year running, for its work with employer engagement, in particular data centres.

#### Key performance indicators

Key Performance Indicators have been set to achieve student recruitment numbers to capacity, good or better teaching and learning, annual student attainment targets and above national average student attendance.

2022/2023	Theale Green School	The Bicester School	UTC Reading	UTC Swindon	UTC Oxfordshire	UTC Heathrow	ALET
Year 7	157	206	-	-	-	-	363
Year 8	154	186	-	-	-	-	340
Year 9	113	210	-	-	-	-	323
Year 10	122	276	126	83	123	45	775
Year 11	88	257	122	53	102	36	658
Year 12	51	94	151	34	50	82	462
Year 13	44	62	99	21	74	71	371
ALET	729	1291	498	191	349	234	3292

Student numbers in 2022/2023 saw a slight increase, recruitment at the UTCs remains a priority. Theale Green School continues to grow rapidly. The Strategic Plan that by 2025, 4000 students will be achieved is now a very aspirational target, unless the Trust grows the number of schools.

#### Academic Examination results 2023

Examination results for 2023 were expected to return to grade boundaries of 2019, pre-pandemic levels. This year has therefore been a difficult year to predict with accuracy and some of our predictions were indeed too favourable. The Trust is working hard with leaders across the Trust to identify areas for learning and development for 2024.

### TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### KS4 - Academic Results 2023 (provisional)

	UTC Heathrow	UTC Oxfordshire	UTC Reading
Attainment 8 Total	41	32	49
4+ English and Maths	57%	48%	72%
5+ English and Maths	43%	24%	48%
7+ English and Maths	3.30%	4%	11%

	The Bicester School	Theale Green School	UTC Swindon
Attainment 8 Total	41	38	34
4+ English and Maths	52%	46%	37%
5+ English and Maths	33%	29%	24%
7+ English and Maths	7.40%	5.70%	7.40%

Examination results at Key Stage 4 (end of Year 11) across the Trust have shown a mixed picture. Some Year 11 cohorts had very low prior attainment, despite that the progress made against Key Stage 2 starting points were not as impressive as we had been expecting. Progress from entry to UTCs was more robust but remains lower than our aspirations.

#### <u>KS5</u>

Post 16 Academic Results 2023	Overall	A Level	Academic	Applied General	Tech Level
UTC Heathrow	D+	D-	D-	Merit+	Merit=
UTC Oxfordshire	C=	C=	C-	Dist=	Merit+
UTC Reading	C-	D+	D+	Merit+	Dist=
UTC Swindon	C-	D=	D=	Dist=	Merit=
The Bicester School	C+	B-	B-	Merit+	NA
Theale Green School	C-	C-	C-	NA	NA

Examinations results at Post 16 were far more positive despite the national picture being more volatile than prepandemic. Results in the specialist areas in our UTCs remains very strong.

### TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### **Destination outcomes**

# ALET Schools 2023 Year 11 Student Destinations

	NEET	Stayed at ALET School	Apprentice ship	6th Form/ College	Other Destination
UTC Heathrow	0%	43%	10%	47%	0%
UTC Reading	0%	32%	3%	41%	4%
UTC Oxfordshire	0%	29%	8%	58%	5%
UTC Swindon	0%	30%	14%	43%	13%
The Bicester School	1%	30%	8%	60%	1%
Theale Green School	0%	48%	7%	43%	2%

# ALET Schools 2023 Year 13 Student Destinations

	Apprenticeship	University	Employment	Other Destination
UTC Heathrow	15%	60%	3%	22%
UTC Reading	11%	55%	21%	7%
UTC Oxfordshire	37%	28%	25%	10%
UTC Swindon	42%	21%	26%	11%
The Bicester School	11%	60%	10%	19%
Theale Green School	18%	44%	20%	18%

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

#### Live Ofsted Inspection Gradings

School	Ofsted Grade
UTC Heathrow	Good
UTC Reading	Inadequate
UTC Oxfordshire	Good
UTC Swindon	Requires Improvement
The Bicester School	Good
Theale Green School	Good

UTC Swindon was graded as inadequate on joining the MAT in September 2017 and has since been inspected as Requires Improvement (good on all sections except Quality of Education). UTC Reading was judged as Inadequate in February 2023. Since the inspection the school has had one monitoring visit which reported that the MAT was taking appropriate action to bring about positive change at the UTC. The MAT has taken much learning from this judgement and in not only providing additional capacity and support to UTC Reading but also learning across the MAT in key areas, particularly Safeguarding.

#### Going concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, the board of trustees continues to adopt the going concern basis in preparing the accounts. Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies.

#### **Financial review**

Most of the academy trust's income is obtained from the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2023 and the associated expenditure are shown as restricted funds in the statement of financial activities.

The academy trust also receives grants for fixed assets from the Department for Education. In accordance with the Charities document, 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their account in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective January 2015)' (SORP 2015), such grants are shown in the statement of financial activities as restricted income. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

The academy trust reported net expenditure in the year of £217,675 (2022: net expenditure £1,290,938), before an actuarial gain on the pension scheme of £1,178,000 (2022: actuarial loss of £9,271,000). Total funds of £70,764,198 (2022: £69,803,873) were carried forward into 2023/2024.

At 31 August 2023, the balance of unrestricted funds and general restricted funds (excluding the pension reserve and fixed asset fund) was £675,823 (2022: £279,065).

Most of the academy trust's income is obtained from the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2023 and the associated expenditure are shown as restricted funds in the statement of financial activities.

#### Reserves policy

The trustees review the reserve levels annually. This review encompassed the nature of income and expenditure streams, the need to match them with commitments and the nature of reserves. The trustees carry forward levels of resources designed to meet the long-term needs and planning of the academy trust, including funding for some capital projects as well as an element for unforeseen contingencies. The reserves levels do not exceed the level permitted by the ESFA for GAG funding.

At 31 August 2023 the level of free (unrestricted) reserves was £1,405,433 (2022: £1,153,736).

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

At 31 August 2023, the academy trust had accumulated reserves of £675,823 (2022: £279,065) (excluding the pension liability and fixed asset fund) and cash balances of £4,157,704 (2022: £3,520,779). The academy wishes to accumulate reserves and cash balances in order to create a contingency fund.

The net book value of fixed assets at 31 August 2023 was £70,936,788 (2022: £71,545,425) and movements in tangible fixed assets are shown in note 12 to the financial statements. The assets were used primarily for providing education and the associated support services to the students of the academy trust.

The academy trust has a pension deficit with the Local Government Pension Scheme that is reflected in the financial statements. During the year pension deficit declined from £2,421,000 to £1,578,000.

#### Investment policy

The Trust has a policy of prioritising cashflow availability through the holding of all cash amounts within bank current accounts bearing no interest.

#### Principal risks and uncertainties

The biggest future risk to the Multii-Academy Trust (MAT) is student recruitment in our 14-18 technical schools and lagged funding arrangements in our comprehensive schools which are rapidly growing in student numbers. The MAT continues to dedicate time and resources (physical and financial) to a robust marketing strategy. Not enough students will result in financial claw back from the ESFA which could potentially damage the MAT's financial position. The MAT has a close working relationship with the ESFA to attempt to mitigate the risks of our rapidly growing schools and their funding allocations based on the previous year's student numbers.

#### Risk Management

For the year ended 31 August 2023 the primary activities of the MAT were to operate The Bicester School, UTC Oxfordshire, UTC Reading, UTC Swindon, Theale Green School and UTC Heathrow and to accommodate growth.

Therefore, during the financial year, the following were the key risks identified:

- A potential shortfall in student recruitment across the Trust which was managed through enhanced recruitment plans, 'keep warm' activities for students who had applied and ongoing monitoring;
- Maintaining a strong financial position whilst the Trust continues to grow, especially in regards to the two academies who are funded through lagged funding;
- Retaining good staff and recruiting new talent
- Cyber security
- Cost of living increases
- Lack of satisfactory improvement of schools judged below 'good' by Ofsted
- Impact of T Levels
- Change to IT provider and MIS

#### Financial and risk management objectives and policies

The MAT has a Board of Trustees that meets at least six times a year. The Board has also appointed a finance committee that has lead responsibility for considering a risk management register and ensuring that key risks are addressed. The MAT has a full set of financial policies required to meet its obligations.

### Fundraising

#### Streamlined energy and carbon reporting

	2023	2022
Energy consumption	kWh	kWh
Aggregate of energy consumption in the year		
- Gas combustion	200,416	3,273,361
- Electricity purchased	398,831	1,996,873
	599,247	5,270,234

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

Emissions of CO2 equivalent	2023 metric tonnes m	2022 etric tonnes
Scope 1 - direct emissions - Gas combustion - Fuel consumed for owned transport	415.00	645.70 -
Scope 2 - indirect emissions	415.00	645.70
- Electricity purchased Scope 3 - other indirect emissions - Fuel consumed for transport not owned by the academy trust	825.88	400.40
Total gross emissions	1,240.88	1,046.10
<i>Intensity ratio</i> Tonnes CO2e per pupil	0.38	0.32

#### Quantification and reporting methodology

The Academy Trust has followed and used the following quantification and reporting methodologies:

- the 2019 HM Government Environmental Reporting Guidelines;
- the GHG Reporting Protocol Corporate Standard; and
- the 2020 UK Government's Conversion Factors for Company Reporting.

#### Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2 equivalent per pupil, the recommended ratio for the sector.

#### Measures taken to improve energy efficiency

We have installed smart meters across all sites and increased video conferencing technology for staff meetings, to reduce the need for travel between sites.

#### Plans for future periods

The Academy Trust's plans for the coming and future periods include:

- A strengthening of Leadership and Governance; this will be achieved through:
  - Building further capacity within the governance team
  - A greater connection between the levels of governance
  - Wider involvement of the Executive Team with the Trust Board
- . Further expansion of the Academy Trust in size in the future, this will be achieved through:
  - Higher pupil numbers in our current schools, 4000 pupils by 2025
    - Development of a robust growth plan
  - Working closely with Regional Directors
  - Greater outward facing partnerships with likeminded schools and trusts
  - Identifying schools to join the Trust who share our ethos and values
- A clear focus on school improvement.
  - Embedding a new structure of Executive Principals and Heads of Schools,
  - Greater levels of reporting to governors and trustees
  - Dedicated Executive time focusing on academic data across the Trust
  - Middle and senior leader CPD to support strong line management
  - Embedding the Learning Philosophy and Attributes across the schools

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

#### Auditor

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees' report, incorporating a strategic report, was approved by order of the board of trustees, as the company directors, on 14/12/2023.... and signed on its behalf by:

<u>Cheri Ashby</u> Cheri Ashby (Dec 14, 2023 22:17 GMT) C Ashby Chair

### GOVERNANCE STATEMENT

### FOR THE YEAR ENDED 31 AUGUST 2023

#### Scope of responsibility

As trustees, we acknowledge we have overall responsibility for ensuring that Activate Learning Education Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of trustees has delegated the day-to-day responsibility to the executive principal, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Activate Learning Education Trust and the Secretary of State for Education. The accounting officer is also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of trustees has formally met 10 times during the year. Attendance during the year at meetings of the board of trustees was as follows:

Trustees	Meetings attended	Out of possible
C Ashby (Chair)	10	10
N Evans (Vice Chair of Trustees and Chair of Finance Commitee)	8	10
D Carr	7	10
R Cave	5	10
A McCall	9	10
K Mitchell	9	10
C Pearson	8	10
J Harper (CEO)	10	10
L Nicholls	10	10

#### **Conflicts of interest**

During the year the Trust has continued to maintain an up to date and complete register of interests utilising this to monitor and manage any possible conflicts of interest.

To ensure good governance is in place, where necessary Trustees and key management personnel are required to absent themselves where discussions and decisions are being made that would otherwise result in a conflict of interest.

#### Governance reviews

An effective Trust Board is key to the success of the Trust. Clear governance arrangements are necessary to enable the Board to ensure that appropriate systems and policies are in place, regularly reviewed and provide both legal accountability and the ability to deliver the organisation's objectives. The Board meets regularly to maintain a strategic overview of the Trust's work, specifically they:

- Set the Trust's vision, values and standards of conduct and ensure that obligations to stakeholders are understood, communicated and met.
- · Ensure that the Trust complies with its constitution, mandatory requirements and statutory duties
- Oversee the financial performance of the Trust
- Provide effective and proactive leadership of the Trust within a framework of processes, procedures and controls which enable risk to be assessed and managed.

### GOVERNANCE STATEMENT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

During the year 1 September 2022 to 31 August 2023 the sub-committee boards also met.

They consist of:

#### Finance Committee

Key roles are:

- Maintain an oversight of the Trust's financial, governance, risk management and internal control systems.
- Report findings throughout the year to the Trust Board and the CEO as a critical element of the Trust's annual reporting requirements.

Attendance at meetings in the year was as follows:

Trustees	Meetings attended	Out of possible
N Evans (Vice Chair of Trustees and Chair of Finance Commitee)	6	6
D Carr	3	6
R Cave	3	6
A McCall	6	6
K Mitchell	5	6
C Pearson	5	6
J Harper (CEO)	6	6
L Nicholls	6	6
In attendance		
Cheryl Ashby	4	6

#### Pay Committee

Key roles are:

- Review recommendations from LGC and executive officers on matters of remunerations for all Trust employees.
- Provide assurance to the Trust of appropriate remuneration to all Trust employees.
- Provide recommendations to the Trust Board on appropriate levels of remuneration for all Trust employees.

Attendance at meetings in the year was as follows:

Trustees	Meetings attended	Out of possible
C Ashby (Chair)	1	1
R Cave	1	1
K Mitchell	1	1

#### Review of value for money

As accounting officer, the principal has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

### **GOVERNANCE STATEMENT (CONTINUED)**

### FOR THE YEAR ENDED 31 AUGUST 2023

The accounting officer considers how the academy trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data or by using a framework where appropriate. The accounting officer for the academy trust has delivered improved value for money during the year by:

- Achieving an environment where grant funds are spent effectively and within budgetary constraints to ensure proper use of public funds. This includes capital and operating expenditure;
- Maximising synergies between academy members of the Academy Trust to enable every student to achieve their potential; and
- Procuring scalable and effective central services and overhead provision to ensure that the Academy Trust can maximise its expenditure on curriculum activities.

#### The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Activate Learning Education Trust for the period 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and accounts.

#### Capacity to handle risk

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the board of trustees.

#### The risk and control framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the finance and general purposes committee of reports which indicate financial
  performance against the forecasts and of major purchase plans, capital works and expenditure
  programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- identification and management of risks.

The board of trustees has decided to employ Wiltshire Council as internal auditor.

The internal auditor's role includes giving advice on financial and other matters and performing a range of checks on the academy trust's financial and other systems. In particular, the checks carried out in the current period included:

#### • GDPR & BCP

- Website Compliance UTC Oxfordshire
- Payroll
- Website Compliance The Bicester School

For the completed audits, whilst recommendations have been made, we have assessed all areas as 'Low' risk.

## GOVERNANCE STATEMENT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

#### **Review of effectiveness**

As accounting officer, the principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditor;
- the financial management and governance self-assessment process
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework; and
- support of a School Resource Management Advisor (SRMA)

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the audit and risk committee and a plan to ensure continuous improvement of the system is in place.

Approved by order of the board of trustees on  $\frac{14/12/2023}{14/12/2023}$  and signed on its behalf by:

<u>B</u> 23 19:26 GMT)

J Harper CEO

### STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

### FOR THE YEAR ENDED 31 AUGUST 2023

As accounting officer of Activate Learning Education Trust, I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management, under the funding agreement between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2022, including responsibilities for estates safety and management.

I confirm that I and the academy trust's board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academy Trust Handbook 2022.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

BL-

J Harper Accounting Officer

14/12/2023

### STATEMENT OF TRUSTEES' RESPONSIBILITIES

### FOR THE YEAR ENDED 31 AUGUST 2023

The trustees (who are also the directors of Activate Learning Education Trust for the purposes of company law) are responsible for preparing the trustees' report and the accounts in accordance with the Academies Accounts Direction 2022 to 2023 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under company law, the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on  $\frac{14}{12}$ , and signed on its behalf by:

Cheri Ashbu

C Ashby Chair

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ACTIVATE LEARNING EDUCATION TRUST

### FOR THE YEAR ENDED 31 AUGUST 2023

#### Opinion

We have audited the accounts of Activate Learning Education Trust for the year ended 31 August 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the accounts, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the academy trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the accounts and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the accounts themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ACTIVATE LEARNING EDUCATION TRUST (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error. In preparing the accounts, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ACTIVATE LEARNING EDUCATION TRUST (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

#### Extent to which the audit was capable of detecting irregularities, including fraud

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charitable company, including the Companies Act 2006, the Charities Act 2011, the Academy Trust Handbook 2022, the Academies Accounts Direction 2022 to 2023, safeguarding prevent/protect, Ofsted, taxation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

#### Audit response to risks identified

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of the board of governors;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with ESFA and HMRC.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the governors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ACTIVATE LEARNING EDUCATION TRUST (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

A further description of our responsibilities is available on the Financial Reporting Council's website at: https:// www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Christopher Mantel

Christopher Mantel (Senior Statutory Auditor) for and on behalf of Alliotts LLP

Chartered Accountants Statutory Auditor 14/12/2023

Manfield House 1 Southampton Street London WC2R 0LR

#### INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ACTIVATE LEARNING EDUCATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

### FOR THE YEAR ENDED 31 AUGUST 2023

In accordance with the terms of our engagement letter dated 3 February 2022 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2022 to 2023, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Activate Learning Education Trust during the period 1 September 2022 to 31 August 2023 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Activate Learning Education Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Activate Learning Education Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Activate Learning Education Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

## Respective responsibilities of Activate Learning Education Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Activate Learning Education Trust's funding agreement with the Secretary of State for Education dated 28 January 2011 and the Academy Trust Handbook, extant from 1 September 2022, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2022 to 2023. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2022 to 31 August 2023 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

### INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ACTIVATE LEARNING EDUCATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2023

The work undertaken to draw to our conclusion includes:

- analytical review of the academy trust's general activities to ensure that they are within the academy trust's framework of authorities;
- consideration of the evidence supporting the accounting officer's statement on regularity, propriety and compliance;
- review of the general control environment for the academy trust on financial statements and on regularity;
- sample testing of expenditure transactions to ensure the activity is permissible within the academy trust's framework of authority;
- confirmation that a sample of expenditure has been appropriately authorised in accordance with the academy trust's delegated authorities;
- formal representations obtained from the governing body and the accounting officer acknowledging the responsibilities, including disclosing all non-compliance with laws and regulations specific to the authorising framework;
- confirmation that any extra-contractual payments such as severance and compensation payments have been appropriately authorised;
- review of credit card expenditure for any indication of personal use by staff, principal or trustees;
- · review of specific terms of grant funding within the funding agreement;
- review of related party transactions for connections with the principal or trustees;
- review of income received in accordance with the activities permitted within the academy trust's charitable objectives

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2022 to 31 August 2023 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Alliotts LLP

Reporting Accountant Alliotts LLP

Dated: 14/12/2023

### STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

### FOR THE YEAR ENDED 31 AUGUST 2023

		Unrestricted funds		cted funds: Fixed asset	Total 2023	Total 2022
	Notes	£	General	fixed asset	2023 £	2022 £
Income and endowments from: Donations and capital grants Charitable activities:	3	-	28,423	1,422,011	1,450,434	1,593,048
- Funding for educational operations Other trading activities	4 5	817,468	23,353,316	-	23,353,316 817,468	20,803,352 884,387
Total		817,468	23,381,739	1,422,011	25,621,218	23,280,787
Expenditure on: Charitable activities:						
- Educational operations	7	565,771	23,571,678	1,701,444	25,838,893	24,571,725
Total	6	565,771	23,571,678	1,701,444	25,838,893	24,571,725
Net income/(expenditure)		251,697	(189,939)	(279,433)	(217,675)	(1,290,938)
Other recognised gains/(losses) Actuarial gains on defined benefit pension schemes	18		1,178,000		1,178,000	9,271,000
Net movement in funds		251,697	988,061	(279,433)	960,325	7,980,062
<b>Reconciliation of funds</b> Total funds brought forward		1,153,736	(3,295,671)	71,945,808	69,803,873	61,823,811
Total funds carried forward		1,405,433	(2,307,610)	71,666,375	70,764,198	69,803,873

### STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

### FOR THE YEAR ENDED 31 AUGUST 2023

Comparative year information		Unrestricted		icted funds:	Total
Year ended 31 August 2022		funds	General	Fixed asset	2022
	Notes	£	£	£	£
Income and endowments from:					
Donations and capital grants	3	-	266,494	1,326,554	1,593,048
Charitable activities:					
<ul> <li>Funding for educational operations</li> </ul>	4	-	20,803,352	-	20,803,352
Other trading activities	5	884,387	-	-	884,387
Total		884,387	21,069,846	1,326,554	23,280,787
Expenditure on:					
Charitable activities:					
- Educational operations	7	633,504	22,260,366	1,677,855	24,571,725
Total	6	633,504	22,260,366	1,677,855	24,571,725
Net income/(expenditure)		250,883	(1,190,520)	(351,301)	(1,290,938)
Transfers between funds	16	-	2,541	(2,541)	-
Other recognised gains/(losses)					
Actuarial gains on defined benefit pension schemes	18	-	9,271,000	-	9,271,000
Net movement in funds		250,883	8,083,021	(353,842)	7,980,062
Reconciliation of funds					
Total funds brought forward		902,853	(11,378,692)	72,299,650	61,823,811
Total funds carried forward		1,153,736	(3,295,671)	71,945,808	69,803,873

### **BALANCE SHEET**

### AS AT 31 AUGUST 2023

		20	)23	20	22
	Notes	£	£	£	£
Fixed assets					
Tangible assets	12		70,936,788		71,545,425
Current assets					
Debtors	13	794,268		767,232	
Cash at bank and in hand		4,157,704		3,520,779	
		4,951,972		4,288,011	
Current liabilities					
Creditors: amounts falling due within one year	14	(3,546,562)		(3,608,563)	
Net current assets			1,405,410		679,448
Net assets excluding pension liability			72,342,198		72,224,873
Defined benefit pension scheme liability	18		(1,578,000)		(2,421,000)
Total net assets			70,764,198		69,803,873
Funds of the academy trust:					
Restricted funds	16				
- Fixed asset funds			71,666,375		71,945,808
<ul> <li>Restricted income funds</li> </ul>			(729,610)		(874,671)
- Pension reserve			(1,578,000)		(2,421,000)
Total restricted funds			69,358,765		68,650,137
Unrestricted income funds	16		1,405,433		1,153,736
Total funds			70,764,198		69,803,873

The accounts on pages 24 to 48 were approved by the trustees and authorised for issue on  $\frac{14/12/2023}{14/12/2023}$  and are signed on their behalf by:

Cheri Ashby Cheri Ashby (Dec 14, 2023 22:17 GMT)

C Ashby Chair

Company registration number 08707909 (England and Wales)

### STATEMENT OF CASH FLOWS

### FOR THE YEAR ENDED 31 AUGUST 2023

		202	23	202	22
	Notes	£	£	£	£
Cash flows from operating activities Net cash provided by operating activities	20		307,721		713,345
<b>Cash flows from investing activities</b> Capital grants from DfE Group Purchase of tangible fixed assets		1,422,011 (1,092,807)		1,326,554 (923,630)	
Net cash provided by investing activities			329,204		402,924
Net increase in cash and cash equivalent reporting period	s in the		636,925		1,116,269
Cash and cash equivalents at beginning of the	he year		3,520,779		2,404,510
Cash and cash equivalents at end of the	year		4,157,704		3,520,779

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

#### 1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (Charities SORP (FRS 102)), the Academies Accounts Direction 2022 to 2023 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

#### 1.2 Going concern

The trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

#### 1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### <u>Grants</u>

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

#### Sponsorship income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

#### **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

#### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### 1 Accounting policies

(Continued)

#### Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

#### Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

#### Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

#### Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

#### 1.5 Tangible fixed assets and depreciation

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### 1 Accounting policies

#### (Continued)

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Land and buildings	10 - 50 years
Plant and machinery	4 - 10 years
Computer equipment	3 years
Fixtures, fittings & equipment	5 - 10 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

#### 1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

#### 1.7 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

#### **1.8 Financial instruments**

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows.

#### Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

#### **Financial liabilities**

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 1.9 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.10 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### 1 Accounting policies

(Continued)

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/ donor and include grants from the Department for Education Group.

#### 2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### 2 Critical accounting estimates and areas of judgement

(Continued)

#### Valuation of Local Government Pension Scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 18, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2023. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### Estimated useful economic life of tangible fixed assets

Tangible fixed assets, other than freehold land, are depreciated on a straight line basis over their estimated useful economic life. The estimated useful economic life is the expected period of time during which an asset is considered useable.

#### 3 Donations and capital grants

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Capital grants	-	1,422,011	1,422,011	1,326,554
Other donations	-	28,423	28,423	266,494
	-	1,450,434	1,450,434	1,593,048

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### 4 Funding for the academy trust's educational operations

5

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022
DEC/ESEA granta	£	£	£	£
<b>DfE/ESFA grants</b> General annual grant (GAG) Other DfE/ESFA grants:	-	15,135,228	15,135,228	13,927,583
- Pupil premium	-	564,448	564,448	493,765
- Programme funding	-	4,896,854	4,896,854	-
- Schools supplementary grant	-	475,332	475,332	-
- Others	-	1,182,432	1,182,432	5,812,235
	-	22,254,294	22,254,294	20,233,583
Other government grants				
Local authority grants	-	817,766	817,766	366,099
COVID-19 additional funding DfE/ESFA				
Other DfE/ESFA COVID-19 funding	-	234,045	234,045	203,670
-				
Other incoming resources	-	47,211	47,211	-
-				
Total funding	-	23,353,316	23,353,316	20,803,352
Other trading activities				
	Unrestricted	Restricted	Total	Total
	funds	funds	2023	2022

	funds	funds	2023	2022
	£	£	£	£
Lettings income	134,299	-	134,299	116,019
Catering income	223,213	-	223,213	314,676
Parental contributions	88,002	-	88,002	106,482
Other income	371,954	-	371,954	347,210
	817,468	-	817,468	884,387

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### 6 Expenditure

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	Staff costs £	Non-pay Premises £	expenditure Other £	Total 2023 £	Total 2022 £
		~	~	~	~
Academy's educational operational operatio	ons 14,989,876		1,495,361	16,485,237	14,823,589
- Allocated support costs	3,066,158	- 3,778,305	2,509,193	9,353,656	9,748,136
				<u> </u>	
	18,056,034	3,778,305	4,004,554	25,838,893 	24,571,725
Net income/(expenditure) for	the year include	s:		2023 £	2022 £
				~	~
Operating lease rentals				40,677	2,060
Depreciation of tangible fixed a Fees payable to auditor for:	ssets			1,701,444	1,677,855
- Audit				21,550	18,950
- Other services				9,110	8,100
Net interest on defined benefit	pension liability			105,000	179,000
Charitable activities					
		Unrestricted	Restricted	Total	Total
		funds	funds	2023	2022
		£	£	£	£
Direct costs					
Educational operations		136,752	16,348,485	16,485,237	14,823,589
Support costs					
Educational operations		429,019	8,924,637	9,353,656	9,748,136
		565,771	25,273,122	25,838,893	24,571,725
				2023	2022
				£	£
Analysis of support costs					
Support staff costs				3,066,158	3,710,733
Depreciation				1,701,444	1,677,855
Technology costs				423,682	428,161
Premises costs Legal costs				2,076,861 16,119	1,917,489 1,459
Other support costs				2,032,506	1,459
Governance costs				2,032,300 36,886	32,068
				9,353,656	9,748,136

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### 8 Central services

The academy trust has provided the following central services to its academies during the year:

- Financial services;
- Legal services;
- Human resources;
- Educational support services;
- Governance support services;
- ICT support services;
- Others as arising.

The academy trust charges for these services on the following basis:

- a flat management fee of £45,000 per academy;
- plus 3% of the academies budgeted GAG income;
- where applicable a pass through of specific IT services as provided by lead sponsor Activate Learning.

The amounts charged during the year were as follows:	2023 £	2022 £
	~	~
The Bicester School	282,582	278,011
UTC Reading	212,562	210,063
UTC Oxfordshire	185,708	142,487
UTC Swindon	120,333	115,962
Theale Green School	253,094	234,180
UTC Heathrow	107,133	110,162
	1,161,412	1,090,865

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### 9 Staff

Staff costs

Staff costs during the year were:

	2023	2022
	£	£
Wages and salaries	13,167,817	12,134,650
Social security costs	1,332,717	1,227,203
Pension costs	3,011,453	3,728,719
Staff costs - employees	17,511,987	17,090,572
Agency staff costs	480,047	207,036
Staff restructuring costs	64,000	-
	18,056,034	17,297,608
Staff development and other staff costs	41,902	62,346
Total staff expenditure	18,097,936	17,359,954
Staff restructuring costs comprise:		
Redundancy payments	64,000	

### Severance payments

£0 - £25,000	1
£25,001 - £50,000	1

### Special staff severance payments

Included in the staff restructuring costs are special severance payments totalling £64,000 (2022: £nil). Individually, the payments were £15,000 and £49,000.

### Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

2023 Number	2022 Number
193	186
198	195
24	28
415	409
	Number 193 198 24

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### (Continued)

### 9 Staff

### Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

	2023	2022
	Number	Number
In the band £60,001 - £70,000	13	7
In the band £70,001 - £80,000	3	2
In the band £80,001 - £90,000	3	5
In the band £90,001 - £100,000	2	-
In the band £100,001 - £110,000	-	2
In the band £110,001 - £120,000	1	-
In the band £130,001 - £140,000	1	1
In the bank £160,001 - £170,000	1	-

### Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £1,096,246 (2022: £1,147,757).

### 10 Trustees' remuneration and expenses

The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their services as trustees.

The value of trustees' remuneration and other benefits was as follows:

 J Harper (Chief Executive Officer)

 Remuneration
 £135,000 - £140,000 (2022: £135,000 - £140,000)

 Employer's pension contribution
 £30,000 - £35,000 (2022: £30,000 - £35,000)

During the year, travel and subsistence payments of £3,065 (2022: £Nil) were reimbursed or paid directly to trustees.

### 11 Trustees' and officers' insurance

The academy trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

#### 12 Tangible fixed assets

	Land and buildings co	Assets under onstruction	Plant and machinery	Computer equipment	Fixtures, fittings & equipment	Total
	£	£	£	£	£	£
Cost						
At 1 September 2022	81,901,909	162,316	989,671	2,748,521	2,056,986	87,859,403
Transfer on conversion	34,524	(129,164)	37,739	11,049	45,852	-
Additions	744,525	98,444	8,409	26,004	215,425	1,092,807
At 31 August 2023	82,680,958	131,596	1,035,819	2,785,574	2,318,263	88,952,210
Depreciation						
At 1 September 2022	11,406,124	-	467,336	2,672,174	1,768,344	16,313,978
Charge for the year	1,489,275		103,174	2,921	106,074	1,701,444
At 31 August 2023	12,895,399		570,510	2,675,095	1,874,418	18,015,422
Net book value						
At 31 August 2023	69,785,559	131,596	465,309	110,479	443,845	70,936,788
At 31 August 2022	70,495,785	162,316	522,335	76,347	288,642	71,545,425

#### 13 Debtors

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	2023	2022
	£	£
Trade debtors	68,643	120,140
VAT recoverable	360,463	309,224
Other debtors	203,510	106,875
Prepayments and accrued income	161,652	230,993
	794,268	767,232
Creditors: amounts falling due within one year		

2022

\_\_\_\_\_

\_\_\_\_\_

£

#### 2023 £ 1,015,769 Trade creditors 719,447 341,371 Other taxation and social security 306,470 Other creditors 1,182,477 1,158,238 Accruals and deferred income 1,303,267 1,128,086 3,608,563 3,546,562

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### 15 Deferred income

	2023	2022
	£	£
Deferred income is included within:		
Creditors due within one year	493,653	399,914
Deferred income at 1 September 2022	399,914	413,011
Released from previous years	(399,914)	(413,011)
Resources deferred in the year	493,653	399,914
Deferred income at 31 August 2023	493,653	399,914

At the balance sheet date the academy trust was holding the following funds:

- £230,082 received in advance from students for trips and resources to be provided in the next financial year.
- £34,367 received in advance from government agencies where criteria relating to their performance remains unmet.
- £229,204 received in advance from individuals and entities where criteria relating to their performance remains unmet.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### 16 Funds

Tunus	Balance at 1 September 2022 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2023 £
Restricted general funds		_		-	~
General Annual Grant (GAG)	(874,671)	15,135,228	(14,990,167)	-	(729,610)
Pupil premium Other DfE/ESFA COVID-19	-	564,448	(564,448)	-	-
funding	-	234,045	(234,045)	-	-
Other DfE/ESFA grants	-	6,554,618	(6,554,618)	-	-
Other government grants	-	817,766	(817,766)	-	-
Other restricted funds	-	75,634	(75,634)	-	-
Pension reserve	(2,421,000)	-	(335,000)	1,178,000	(1,578,000)
	(3,295,671)	23,381,739	(23,571,678)	1,178,000	(2,307,610)
Restricted fixed asset funds					
Inherited on conversion	70,661,543	-	(1,591,600)	-	69,069,943
DfE group capital grants	1,284,265	1,422,011	(109,844)	-	2,596,432
	71,945,808	1,422,011	(1,701,444)		71,666,375
Total restricted funds	68,650,137	24,803,750	(25,273,122)	1,178,000	69,358,765
Unrestricted funds					
General funds	1,153,736	817,468	(565,771)	-	1,405,433
Total funds	69,803,873	25,621,218	(25,838,893)	1,178,000	70,764,198
Total funds	69,803,873	23,021,218	(25,636,693)	1,178,000	70,764,18

The specific purposes for which the funds are to be applied are as follows:

**General annual grant:** This includes all monies received from the DfE and ESFA to carry out the objectives of the Trust. It includes the School Budget Share. Under the funding agreement with the Secretary of State, the Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2023.

Other DfE/ESFA grants: Other grants include funding received from the DfE and ESFA for specific purposes.

**Other government grants**: Funding received from other government entities for the furtherance of the academy trust's activities that are not funded through the General Annual Grant.

**Pension reserve:** This represents the negative reserve in respect of the liability on the LGPS defined benefit pension scheme.

**Fixed asset funds:** The fixed asset fund includes grants received from the DfE and other sources to finance the development and building of the academy and other tangible fixed assets, and the annual charges for depreciation of these assets.

**Unrestricted funds:** Unrestricted funds represent those resources which may be used towards meeting any of the charitable objects of the Trust at the discretion of the trustees.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### 16 Funds

(Continued)

### Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2021 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2022 £
Restricted general funds					
General Annual Grant (GAG)	(1,041,692)	13,927,583	(13,763,103)	2,541	(874,671)
Pupil premium Other DfE/ESFA COVID-19	-	493,765	(493,765)	-	-
funding	-	203,670	(203,670)	-	-
Other DfE/ESFA grants	-	5,812,235	(5,812,235)	-	-
Other government grants	-	366,099	(366,099)	-	-
Other restricted funds	-	266,494	(266,494)	-	-
Pension reserve	(10,337,000)	-	(1,355,000)	9,271,000	(2,421,000)
	(11,378,692)	21,069,846	(22,260,366)	9,273,541	(3,295,671)
Restricted fixed asset funds					
Inherited on conversion	72,299,650	-	(1,638,107)	-	70,661,543
DfE group capital grants		1,326,554	(39,748)	(2,541)	1,284,265
	72,299,650	1,326,554	(1,677,855)	(2,541)	71,945,808
Total restricted funds	60,920,958	22,396,400	(23,938,221)	9,271,000	68,650,137
Unrestricted funds					
General funds	902,853	884,387	(633,504)		1,153,736
Total funds	61,823,811	23,280,787	(24,571,725)	9,271,000	69,803,873

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

16	Funds		(Continued)
	Total funds analysis by academy		
		2023	2022
	Fund balances at 31 August 2023 were allocated as follows:	£	£
	The Bicester School	541,926	541,264
	UTC Reading	898,102	921,835
	UTC Oxfordshire	(431,145)	(527,565)
	UTC Swindon	(604,448)	(457,988)
	Theale Green School	(2,189,259)	(2,268,687)
	UTC Heathrow	83,878	(76,194)
	Central services	2,376,768	2,146,400
	Total before fixed assets fund and pension reserve	675,822	279,065
	Restricted fixed asset fund	71,666,375	71,945,808
	Pension reserve	(1,578,000)	(2,421,000)
	Total funds	70,764,197	69,803,873

### Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2023 £	Total 2022 £
The Bicester School	5,473,462	821,956	315,994	1,131,109	7,742,521	7,329,369
UTC Reading	2,006,571	261,222	269,951	571,233	3,108,977	3,068,204
UTC Oxfordshire	1,714,329	290,500	183,005	470,761	2,658,595	2,394,802
UTC Swindon	1,072,066	133,685	184,304	332,242	1,722,297	1,411,669
Theale Green School	3,338,211	439,389	342,588	715,834	4,836,022	4,224,669
UTC Heathrow	1,153,841	93,065	142,938	513,216	1,903,060	1,712,794
Central services	276,561	793,077	14,680	746,660	1,830,978	1,397,364
	15,035,041	2,832,894	1,453,460	4,481,055	23,802,450	21,538,871

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### 17 Analysis of net assets between funds

,	Unrestricted	Restricted funds:		Total	
	Funds	General	Fixed asset	Funds	
	£	£	£	£	
Fund balances at 31 August 2023 are represented by:					
Tangible fixed assets	-	-	70,936,788	70,936,788	
Current assets	1,405,433	2,816,952	729,587	4,951,972	
Current liabilities	-	(3,546,562)	-	(3,546,562)	
Pension scheme liability	-	(1,578,000)	-	(1,578,000)	
Total net assets	1,405,433	(2,307,610)	71,666,375	70,764,198	
		<b>D</b>			
	Unrestricted	Rest	ricted funds:	Total	
	Unrestricted Funds	General	Fixed asset	lotal Funds	
Fund balances at 31 August 2022 are represented by:	Funds	General	Fixed asset	Funds	
	Funds	General	Fixed asset	Funds	
represented by:	Funds	General	Fixed asset £	Funds £	
represented by: Tangible fixed assets	Funds £	General £	<b>Fixed asset</b> £ 71,545,425	<b>Funds</b> £ 71,545,425	
<b>represented by:</b> Tangible fixed assets Current assets	Funds £	<b>General</b> £ _ 2,733,892	<b>Fixed asset</b> £ 71,545,425	<b>Funds</b> £ 71,545,425 4,288,011	
represented by: Tangible fixed assets Current assets Current liabilities	Funds £	<b>General</b> £ 2,733,892 (3,608,563)	<b>Fixed asset</b> £ 71,545,425	<b>Funds</b> £ 71,545,425 4,288,011 (3,608,563)	

### 18 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Borough of Hillingdon Pension Fund, Royal County of Berkshire Pension Fund, Oxford County Council and Wiltshire Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016, and that of the LGPS related to the period ended 31 March 2022.

Contributions amounting to £313,026 were payable to the schemes at 31 August 2023 (2022: £289,974) and are included within creditors.

### **Teachers' Pension Scheme**

### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academy trusts. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### 18 Pension and similar obligations

(Continued)

#### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to the TPS in the period amounted to £2,000,873 (2022: £1,890,205).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

#### Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 18.7% to 29.1% for employers and 5.5% to 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

Total contributions made	2023 £	2022 £
Employer's contributions Employees' contributions	748,000 222,000	647,000 193,000
Total contributions	970,000	840,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

18	Pension and similar obligations		(Continued)	
	Principal actuarial assumptions	2023 %	2022 %	
	Rate of increase in salaries Rate of increase for pensions in payment/inflation Discount rate for scheme liabilities	3.45 2.95 5.23	3.45 3.03 4.25	

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2023	2022
	Years	Years
Retiring today		
- Males	21.25	21.75
- Females	24.50	24.25
Retiring in 20 years		
- Males	22.15	22.70
- Females	25.60	25.73

Scheme liabilities would have been affected by changes in assumptions as follows:

	2023	2022
Discount rate + 0.1%	(246,000)	(256,000)
Discount rate - 0.1%	249,000	259,000
Mortality assumption + 1 year	402,000	390,000
Mortality assumption - 1 year	(398,000)	(386,000)
CPI rate + 0.1%	240,000	250,000
CPI rate - 0.1%	(238,000)	(247,000)
Defined benefit pension scheme net liability	2023 £	2022 £
Scheme assets	9,759,000	8,410,000
Scheme obligations	(11,337,000)	(10,831,000)
Net liability	(1,578,000)	(2,421,000)

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

18	Pension and similar obligations		(Continued)
	The academy trust's share of the assets in the scheme	2023 Fair value £	2022 Fair value £
	Equities Bonds Cash Property Other assets	6,685,000 1,561,000 167,000 1,025,000 321,000	5,698,000 1,372,000 121,000 973,000 246,000
	Total market value of assets	9,759,000	8,410,000
	The actual return on scheme assets was a loss of £13,000 (2022: £10,000 gain) Amount recognised in the statement of financial activities	2023 £	2022 £
	Current service cost Interest income Interest cost Total operating charge	978,000 (373,000) 478,000 1,083,000	1,823,000 (128,000) 307,000 2,002,000
	Changes in the present value of defined benefit obligations	2023 £	2022 £
	At 1 September 2022 Current service cost Interest cost Employee contributions Actuarial gain Benefits paid	10,831,000 978,000 478,000 222,000 (1,111,000) (61,000)	17,929,000 1,823,000 307,000 193,000 (9,389,000) (32,000)
	At 31 August 2023	11,337,000	10,831,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

18	Pension and similar obligations			(Continued)
	Changes in the fair value of the academy trust's share of sch	neme assets	2023 £	2022 £
	At 1 September 2022 Interest income Actuarial (gain)/loss Employer contributions Employee contributions Benefits paid At 31 August 2023		8,410,000 373,000 67,000 748,000 222,000 (61,000) 9,759,000	7,592,000 128,000 (118,000) 647,000 193,000 (32,000) 8,410,000
19	Analysis of changes in net funds	1 September 2022 £	Cash flows £	31 August 2023 £
	Cash	3,520,779	636,925	4,157,704
20	Reconciliation of net expenditure to net cash flow from oper	ating activities Notes	2023 £	2022 £
	Net expenditure for the reporting period (as per the statement of financial activities)		(217,675)	(1,290,938)
	Adjusted for: Capital grants from DfE and other capital income Defined benefit pension costs less contributions payable Defined benefit pension scheme finance cost Depreciation of tangible fixed assets (Increase) in debtors (Decrease)/increase in creditors <b>Net cash provided by operating activities</b>	18 18	(1,422,011) 230,000 105,000 1,701,444 (27,036) (62,001) 307,721	(1,326,554) 1,176,000 179,000 1,677,855 (187,081) 485,063 713,345
	Net cash provided by operating activities		307,721	/13,345

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

### 21 Long-term commitments

### **Operating leases**

At 31 August 2023 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2023 £	2022 £
Amounts due within one year Amounts due in two and five years	33,724 56,608	39,348 90,332
	90,332	129,680

### 22 Related party transactions

During the year transactions were undertaken with Activate Learning, a College where Lee Nicholls was the Deputy CEO. Purchases during the year were £334,225 (2022: £432,863) and income during the year were £39,377 (2022: £48,468). At the year end, a creditor of £39,482 (2022: £31,974) and a debtor of £nil (2022: £12,636) were outstanding.

Other than the above, there were no other related party transactions in the period.

### 23 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.